

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

September 7, 2022

6:30 P.M.

EXECUTIVE BOARD ROOM

VOTING MEMBERS PRESENT: Orlando Adamson, M.D. – Via WebEx, William Frishman, M.D., Renee Garrick, M.D., Herman Geist, Susan Gevertz, John Heimerdinger, Alfredo Quintero, Zubeen Shroff, Mark Tulis, Judith Watson, Richard Wishnie

VOTING MEMBERS EXCUSED: Patrick McCoy, Tracey Mitchell

NON-VOTING MEMBERS PRESENT: John Flannery, Michael Israel, Martin Rogowsky, Michael Rosenblut – via WebEx

STAFF PRESENT: Julie Switzer, EVP and Chief Legal Officer
Gary Brudnicki, Senior Executive Vice President
Kara Bennorth, EVP
Marc Chasin, M.D., CHIO, WMCHealth
Anthony Costello, EVP, COO
Michael Doyle, M.D., Executive Director and CMO, HealthAlliance
Mark Fersko, Revenue and Finance Advisor – via WebEx
Michael Gewitz, M.D., Executive Director, MFCH
Mary Leahy, M.D., CEO, Bon Secours Charity Health System
Josh Ratner, EVP, Chief Strategy Officer
Phyllis Yezzo, CNO

CALL TO ORDER

The September 7, 2022, meeting of the Westchester County Health Care Corporation ("WCHCC") Board of Directors was called to order at 6:30 p.m., by Mr. Shroff, Chair. A quorum was present.

VOTING MEMBERS PRESENT

Orlando Adamson, M.D. – via WebEx	Mitchell Hochberg
William Frishman, M.D.	Alfredo Quintero
Renee Garrick, M.D.	Zubeen Shroff
Herman Geist	Mark Tulis
Susan Gevertz	Judith Watson
John Heimerdinger	Richard Wishnie

VOTING MEMBERS EXCUSED

Patrick McCoy
Tracey Mitchell

NON-VOTING MEMBERS PRESENT

Michael Israel
John Flannery
Martin Rogowsky
Michael Rosenblut – via WebEx

EXECUTIVE SESSION

The Board moved into Executive Session for the purpose of discussing strategic planning and personnel matters.

MR. SHROFF ASKED FOR A MOTION TO MOVE OUT OF EXECUTIVE SESSION. MR. HEIMERDINGER MOTIONED, SECONDED BY MR. QUINTERO. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

Mr. Shroff introduced Judith Watson, WCHCC's newest Board member, and welcomed her to the Board.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE JULY 20, 2022, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. HEIMERDINGER, SECONDED BY MS. GEVERTZ, TO APPROVE THE JULY 20, 2022, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Zelazny provided the report of the President of the Medical Staff. He presented a credentialing packet (dated September 7, 2022 and attached to these minutes) containing information on Credentialing Appointments, Reappointments, Requests for Additional Privileges, Category of Staff Changes, FPPEs, Update to the Neurology Delineation of Privilege Form, and Updates to the Pediatric, Neonatal, and Adult Critical Care Medicine Delineation of Privileges Forms - ECMO.

Motion to Approve Recommendations for Appointments, Reappointments, Requests for Additional Privileges, Category of Staff Changes, FPPes, Update to the Neurology Delineation of Privilege Form, and Updates to the Pediatric, Neonatal, and Adult Critical Care Medicine Delineation of Privileges Forms - ECMO.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, REAPPOINTMENTS, REQUESTS FOR ADDITIONAL PRIVILEGES, CATEGORY OF STAFF CHANGES, FPPES, UPDATE TO THE NEUROLOGY DELINEATION OF PRIVILEGE FORM, AND UPDATES TO THE PEDIATRIC, NEONATAL, AND ADULT CRITICAL CARE MEDICINE DELINEATION OF PRIVILEGES FORMS - ECMO. MR. HEIMERDINGER MOTIONED, SECONDED BY DR. GARRICK. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Mr. Ratner informed the Board of the following recent Northern Region Regulatory Filings:

- NYS Office of Mental Health: May 25, 2022, Letter of Intent was filed; June 8, 2022, PAR Application was filed; and August 5, 2022, CON Application was filed; and
- NYS Office of Addiction Services and Support: Termination plan was submitted on August 31, 2022, to close 20 Chemical Dependency beds at HealthAlliance ("HA") – patients will be treated in med/surg beds at HA or transferred to MHRH.

Mr. Ratner provided the following Community Relations update to the Board:

- WMC and its CTCL lab were featured in the NYC Builds Bio+ webinar series, Episode 7;
- REACH Councils of Rockland and Orange counties presented the new Critical Care Tower plan on July 28, 2022;
- Margaretville Memorial Hospital was awarded \$1.5 million over three years from HRSA for a Community Paramedicine Program.

Mr. Ratner provided the following Marketing and Communications updates to the Board:

- Master Brand Campaign – The Camryn Kellam and BMT for Sickle Cell Disease Campaign has had over 27,000 landing page views since June;
- Good Samaritan Cardiac Campaign launch week of September 15th;
- Dr. Mary Leahy was featured on the CBS Evening News recently regarding the Polio outbreak;
- Marie Yezzo was featured on Channel 7 news regarding the Monkeypox Outbreak; and
- News 12 featured WMC's Monkeypox drive-thru vaccine clinic.

Mr. Costello provided the following Clinical Operations Updates for the Valhalla Campus:

- NICU expansion phase 1 is complete; phase 2 will begin in September;
- Pediatric and Adult ED Waiting Room renovation projects were initiated;
- 5 South Unit renovation project is nearing completion;
- Expanded cardiac monitoring to three MFCH Neighborhoods: Arts, Athletics, and Literature; and
- Launched Monkeypox vaccine administration and seroprevalence study.

Mr. Costello updated the Board on physician recruitment for the Valhalla Campus.

Mr. Costello reviewed the August, 2022, volumes compared to the August, 2021, volumes. He stated that all areas for August, 2022, were higher than August, 2021.

Mr. Costello provided the following Clinical Operations Updates for the MHRH Campus:

- Peds 3 Spellman project in final phase;
- Main Lobby renovation in progress;
- MAP Building Ortho X-Ray install complete; and
- Behavioral Health Center of Excellence project ongoing.

Mr. Costello updated the Board on physician recruitment for the MHRH Campus.

Mr. Costello reviewed the August, 2022, volumes compared to the August, 2021, volumes. He stated that all areas for August, 2022, were higher than August, 2021.

Dr. Gewitz advised the Board that the MFCH and WMCHHealth are holding a Pediatric Emergency Care Symposium on Tuesday, September 20, 2022.

Dr. Gewitz reminded the Board of the Go the Distance Walk on September 18, 2022.

Dr. Gewitz showed images of the MHRH Farming Neighborhood Expansion project, as well as images of the WMC NICU Expansion project.

Dr. Gewitz informed the Board that transfer volume continues to remain strong.

Dr. Garrick provided a Medical Leadership and Quality Update to the Board. She highlighted the following:

- As of August 2022, the Monkeypox vaccine drive-thru has administered over 1160 doses;
- Key center for CDC/NYS TPox therapy; and
- Monkeypox Seroprevalence Study jointly entered by WMC and NYS Wadsworth Lab.

Dr. Garrick updated the Board on several recent recruitments:

- Manisha Holmes, M.D. – Section Chief of Epilepsy;
- Paul Diamond, M.D. – named Director and Service Chief of Physical Medicine and Rehabilitation; and
- Carolin Dohle, M.D. – named Director of Quality for the Neurology Department.

Dr. Garrick discussed the following Network Collaborations:

- Network wide Trauma Consortium Inaugural Event – Topped with Roadside to Bedside Education Symposium;
- Medical News Across the Network – Pediatrics and Neonatology:
 - Updates on CTCL lab;
 - Kosher Milk Bank;
 - Substance Use Disorder; and
 - Pediatric Surgery
- Network wide harmonization of Quality and Critical Care Services; and
- Network wide harmonization of Nursing and Medical Services.

Dr. Leahy, CEO of Bon Secours Charity Health System, provided the following quarterly update to the Board:

- Provider and Clinical updates:
 - Chief Medical Officer;
 - Polio; and
 - Radiology

- Grants:
 - Garden of Hope;
 - OB Labor Rooms; and
 - Oncology Operating Room
- Operational updates:
 - Cerner Implementation;
 - The Joint Commission;
 - GSH Radiology Renovations;
 - GSH Orthopedics;
 - Awaiting DOH approval for GSH Hybrid OR; and
 - Completing design for SACH MRI addition.

REPORT OF THE COMMITTEES

TECHNOLOGY AND PATIENT EXPERIENCE COMMITTEE

Mr. Rosenblut, Chair, Technology and Patient Experience Committee, advised the Board that the Committee met earlier this afternoon.

Mr. Rosenblut advised the Board that Dr. Chasin provided a Technology update on the patient self-service features available through myCare. He stated that patients can self-enroll and will have access to online bill pay services, appointment scheduling, medication refills; and radiological image viewing. Dr. Chasin advised that over 2,000 patients have self-enrolled since June 2022. In addition, Dr. Chasin discussed Post-Discharge Patient Engagement, a remote monitoring communication, and automated care coordination platform.

Mr. Rosenblut informed the Board that Dr. Garrick provided a Patient Experience update. She highlighted the following:

- Patient Experience Pilot – expansion to Neuro;
- Service Facilitations Overview – hospital-community partnerships; and
- Updates on 2022 KPI's and Annual Goals.

FINANCE COMMITTEE

Mr. Tulis, Chair, Finance Committee, stated that the Committee met this afternoon prior to the Board meeting. He stated that the Committee reviewed the financial statements for the period ended June 30, 2022.

Mr. Tulis advised the Board that total cash and investments declined primarily as a result of repaying the outstanding Bank line of credit, repayment of Medicare Advances, funding the annual NYS pension payment and unrealized losses on investments. He stated that the current portion of other long-term liabilities decreased as a result of Medicare Advance repayments.

Mr. Tulis informed the Board that the period ended June 30, 2022 shows substantial improvement over the period ended June 30, 2021. He stated that for the 6 months ended June 30, 2022, income before unrealized losses on investments was \$2.0 million, compared to a loss of \$13.9 million for the period ended June 30, 2021. Mr. Tulis advised that the improvement was attributable to the return of patient volume; however, the bottom line financial results were negatively impacted by unrealized losses on investments attributable to the performance of the financial markets during the period ended June 30, 2022.

QUALITY COMMITTEE

Ms. Gevertz, Chair, Quality Committee, stated that the Committee met on July 22, 2022.

Ms. Gevertz informed the Board that Dr. Chen gave a report on the first polio case occurring in NYS in decades.

Ms. Gevertz informed the Board that Dr. Garrick presented the report of the Quality and Safety Council meeting of May 12, 2022. Dr. Garrick advised that the following Departments presented: Neurology Quality Committee and the Organ Donor Council. She stated that QA/PI reports were submitted by the MFCH Quality Council, Palliative Care, Patient Experience, and the Cardiovascular Council.

Ms. Gevertz advised the Board that the Committee received a presentation on the MFCH Quality Council by Dr. Gewitz, Dr. Altman and Ms. Umbro. Dr. Gewitz began the presentation discussing the following:

- MFCH Quality Council Structure – Council meets regularly and each month a select group reports to the Council;
- MFCH Quality Council Reports of January – June 2022;
- Pediatrics Division Annual Quality Management Plans;
- MFCH Quality Council Dashboard 2022; and
- Solutions for Patient Safety (SPS) Network – The Network includes children's hospitals across the country.

Dr. Altman continued the presentation with the following:

- SPS Data – MFCH PICU was CLASBI free for one year;
- MFCH SPS Program as of June 2002 – scope and domains of the program were discussed, as well as the Table of Organization;
- Key Performance Indicators;
- Hospital Acquired Conditions data:
 - CAUTI rate – zero for 30 out of 36 months, and zero for 14 months straight;
 - Central Line Associated Blood Stream Infections Rate – Oncology was zero for 141 days, and general pediatrics was zero for 12 months;
 - Challenges:
 - Central Line Associated Blood Stream Infections Rate – NICU; and
 - Pressure Injuries Rate
- Parent Informational Brochure;
- MFCH SPS Safety Event Review Process;
- Patient Safety Events;
- Days between Serious Safety Events data April 2020 – June 2022, no improvements were made; and
- Pediatric Residents' Committee for Quality and Safety.

Dr. Gewitz discussed comprehensive root cause analysis process and Dr. Yezzo discussed education, training, and analysis of systems.

Dr. Gewitz also discussed the following:

- MFCH Diversity, Equity and Inclusion Taskforce;
- 2022 – 2024 SPS Network Goals – to be developed by next summer; and
- Safety Disparities Network Goal and Partnership.

Ms. Umbro presented the MFCH Regulatory Summary for January -June 2022, DNV survey results, and RCAs.

Dr. Gewitz presented the MFCH High Level Action Plan and the MFCH quality Dashboard for 2022.

Ms. Gevertz stated that Ms. McFarlane provided a regulatory report to the Committee, as well as an update on surveys.

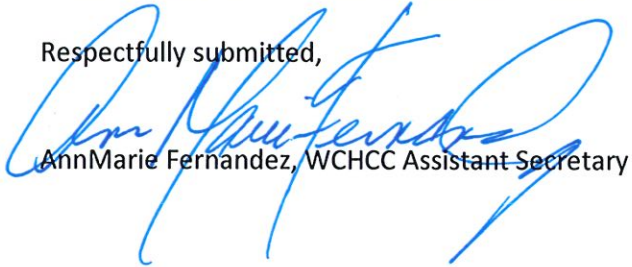
NEW BUSINESS

There was no new business.

ADJOURNMENT

MR. SHROFF ASKED FOR A MOTION TO ADJOURN THE SEPTEMBER 7, 2022, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. DR. FRISHMAN MOTIONED, SECONDED BY MR. GEIST. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "AnnMarie Fernandez", is written over the typed name.

AnnMarie Fernandez, WCHCC Assistant Secretary